

**RESOLUTION**

**No. 24 - 165**

**APPROVAL OF WAYNE COUNTY AIRPORT AUTHORITY  
FISCAL YEAR 2025 BUDGET  
Control #2400324**

**By Board Member Marvin Beatty**

WHEREAS, the Wayne County Airport Authority (the "Authority"), pursuant to the Aeronautics Code of the Michigan Public Airport Authority Act, being MCL 259.108 – 259.125c, (the "Aeronautics Code") is vested with the power and authority to undertake the management and operation of the Detroit Metropolitan Wayne County Airport and Willow Run Airport (the "Airports"); and

WHEREAS, the Wayne County Airport Authority is governed by the Wayne County Airport Authority Board (the "Board"); and

WHEREAS, the Aeronautics Code requires that prior to the beginning of each fiscal year, the Board shall prepare a budget containing an itemized statement of the estimated current operational expenses and the expenses for capital outlay including funds for the operation and development of the Airports under the jurisdiction of the Board, and the amount necessary to pay the principal and interest of any outstanding bonds or other obligations of the Authority maturing during the ensuing fiscal year or which have previously matured and are unpaid, and an estimate of the revenue of the Authority from all sources for the ensuing fiscal year; and

WHEREAS, the Aeronautics Code further requires that money of the Authority be deposited, invested, and paid by the Chief Financial Officer only in accordance with policies, procedures, ordinances or resolutions adopted by the Board; and

WHEREAS, the Aeronautics Code further requires that a vote of a majority of the members of the Board serving at the time of the vote is necessary to approve or amend the annual budget; and

WHEREAS, the Board desires to, among other things, approve the annual budget for fiscal year 2025;

NOW THEREFORE, BE IT RESOLVED, that the Wayne County Airport Authority Board hereby approves:

1. The annual operating budgets for the Detroit Metropolitan Airport Fund and the Willow Run Airport Fund for the fiscal year beginning January 1, 2025 and ending December 31, 2025, as prepared by the Chief Financial Officer of the Authority and reviewed by the Board, copies of which are attached to this Resolution;
2. The Wayne County Airport Authority Five-Year Capital Improvement Plan for Detroit Metropolitan Airport and Willow Run Airport for fiscal years 2025-2029, a copy of which is attached to this Resolution.

All prior Resolutions and parts of prior Resolutions insofar as they conflict with the provisions of this Resolution hereby are rescinded.

This Resolution was supported by Board Member Lisa Canada and carried by the following vote:

AYES: Ajami, Archer, Beatty, Canada, Clark-Coleman, George, Papas

NAYS: None

DATE: December 4, 2024



## MEMORANDUM

To: Wayne County Airport Authority Board Members

From: Amber Hunt, Chief Financial Officer  
Brian Pollack, Director - Financial Planning & Analysis

CC: Chad Newton, Chief Executive Officer

Date: December 4, 2024

RE: Fiscal Year 2025 Recommended Budget

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Please find enclosed the proposed Resolution for the Fiscal Year 2025 Recommended Budget (the "Resolution") to be considered at the December 4, 2024, Board meeting. The Resolution addresses the annual operating budgets for Detroit Metropolitan Airport (DTW) and Willow Run Airport (YIP). Also included are the Five-Year Capital Improvement Plans (CIP) for Detroit Metropolitan and Willow Run Airports for Fiscal Years 2025-2029.

### **Key factors affecting the FY 2025 Budget include:**

- Passenger enplanement estimates for the FY 2025 Budget are 17.3 million enplaned passengers, a 1.8% increase from the 17.0 million enplaned passengers in the FY 2024 Budget.
- Landed weight projections (in thousands of pounds) for the FY 2025 Budget are 21.3 million, a 1.2% increase from the 21.0 million in the FY 2024 Budget.
- Non-airline revenues are increasing by 5.1% compared to the FY 2024 Budget driven by higher parking, concessions, ground transportation and hotel revenues.
- Non-operating revenues are decreasing by 91.5% compared to the FY 2024 Budget. This is due to the closeout of the American Rescue Plan Act (ARPA) federal relief grant.
- Operating expenses are increasing by 5.7% which can be attributed to inflationary and contractual increases, and capital purchases including equipment and fleet.
- The proposed FY 2025 Budget results in a total airline revenue increase of 37.0% compared to the prior year's budget. The ARPA grant closeout is the main driver for this increase. Projected rates and charges are enclosed for your reference.
- The DTW and YIP FY 2025-2029 CIPs continue to address airfield, facility and infrastructure improvement projects.

The Wayne County Airport Authority's consolidated budget is attached for your review and consideration. We respectfully request approval of the Fiscal Year 2025 Recommended Budget on December 4, 2024.

Concur:



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Chad Newton, Chief Executive Officer



**Wayne County Airport Authority**  
**FY 2025 Consolidated Operating Budget**  
(\$ in thousands)

	Detroit Metropolitan Airport	Willow Run Airport	Authority Total
<b>Revenues</b>			
<b>Airline Revenues</b>			
Landing Fees	\$ 83,103	\$ 1,327	\$ 84,429
Airline Rent	119,969	169	120,139
Facility Use Fees	9,200	837	10,037
<b>Total Airline Revenues</b>	<b>212,272</b>	<b>2,333</b>	<b>214,605</b>
<b>Non-Airline Revenues</b>			
Parking	111,000	-	111,000
Car Rental	32,500	-	32,500
Concessions	45,900	-	45,900
Ground Transportation	11,000	-	11,000
Shuttle Bus	4,400	-	4,400
Utility Service Fee	5,591	122	5,713
Non-Airline Rent	4,974	425	5,399
Other Revenues	5,183	57	5,240
Charges For Services	3,702	1,016	4,718
Hotel Revenues	37,919	-	37,919
<b>Total Non-Airline Revenues</b>	<b>262,169</b>	<b>1,620</b>	<b>263,789</b>
<b>Non-Operating Revenues</b>			
Grants	700	-	700
Interest Income	4,000	60	4,060
<b>Total Non-Operating Revenues</b>	<b>4,700</b>	<b>60</b>	<b>4,760</b>
<b>Total Revenues</b>	<b>\$ 479,140</b>	<b>\$ 4,014</b>	<b>\$ 483,154</b>
<b>Expenses</b>			
<b>Operating Expenses</b>			
Salaries & Wages	\$ 71,349	\$ 455	\$ 71,803
Employee Benefits	37,918	213	38,132
Materials & Supplies	14,046	185	14,231
Parking Management	9,558	-	9,558
Shuttle Bus	14,337	-	14,337
Janitorial	24,576	50	24,626
Security	10,430	-	10,430
Contractual Services	34,480	2,309	36,789
Insurance	2,396	116	2,512
Utilities	24,300	365	24,665
Buildings & Grounds	26,441	506	26,946
Equipment Repair	25,845	178	26,023
Other Operating Expenses	6,825	42	6,866
O&M Capital	21,741	-	21,741
Hotel Expenses	21,822	-	21,822
<b>Total Operating Expenses</b>	<b>346,065</b>	<b>4,417</b>	<b>350,482</b>
<b>Non-Operating Expenses</b>			
Net Debt Service	105,927	-	105,927
Funding Requirements	18,000	(404)	17,596
Hotel Funding Requirements	9,148	-	9,148
<b>Total Non-Operating Expenses</b>	<b>133,076</b>	<b>(404)</b>	<b>132,672</b>
<b>Total Expenses</b>	<b>\$ 479,140</b>	<b>\$ 4,014</b>	<b>\$ 483,154</b>
<b>Net Income/(Loss)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

*Totals may not sum due to rounding*

**Detroit Metropolitan Airport Capital Improvement Plan - Fiscal Years 2025 - 2029**

Item No.	Project Description	Estimated Total Project Cost	Projected Expenses to 12/31/24	Memo: Total 5 Year CIP Expenditures \$ 1,245,275,000					FY 2030 to Completion
				FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	
<b>Airfield</b>									
1	Taxiway K Reconstruction	\$ 83,175,000	\$ 690,000	\$ 4,000,000	\$ 52,100,000	\$ 800,000	\$ 700,000	\$ 24,885,000	\$ -
2	Runway 9R/27L & Associated Taxiways Reconstruction	150,000,000	4,000,000	1,100,000	1,000,000	43,900,000	50,000,000	50,000,000	-
3	Runway 4R/22L Rehabilitation	18,000,000	350,000	400,000	17,250,000	-	-	-	-
4	Taxiway Z Reconstruction & Relocation of Southern Portion including Jug Handle	23,000,000	-	500,000	500,000	22,000,000	-	-	-
5	Westin Hotel Apron & Tunnel Repairs	9,200,000	1,200,000	8,000,000	-	-	-	-	-
6	McNamara Terminal Apron Rehabilitation - Phase 4: Taxilane U9 West of Gates A28 through A60, Associated Taxiway, Taxilane, Service Road & Gate Apron	38,500,000	3,000,000	35,500,000	-	-	-	-	-
7	McNamara Terminal Apron Rehabilitation - Phase 6: Gates B2 through B20, Gate Apron, Associated Taxiway, Taxilane & Service Road	40,500,000	-	2,500,000	38,000,000	-	-	-	-
8	McNamara Terminal Apron Rehabilitation - Phase 7: Gates A43 through A75 Gate Apron, Associated Taxiway, Taxilane & Service Road	74,300,000	-	3,000,000	3,000,000	68,300,000	-	-	-
9	McNamara Terminal Apron Rehabilitation - Phase 8: Runway 4R Deice Pad, Associated Taxiways, Taxilanes & Service Road	42,500,000	-	-	-	1,500,000	1,000,000	40,000,000	-
10	Evans Terminal Apron Remain Overnight Parking & Taxiway K Reconstruction	22,240,000	-	-	600,000	400,000	21,240,000	-	-
11	3L De-ice Pad Reconstruction & Expansion	50,000,000	-	-	-	5,000,000	45,000,000	-	-
12	Airfield Service Road Rehabilitation	<u>3,000,000</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<b>Airfield Sub-Total</b>	<b>554,415,000</b>	<b>10,740,000</b>	<b>56,500,000</b>	<b>112,450,000</b>	<b>141,900,000</b>	<b>117,940,000</b>	<b>114,885,000</b>	<b>-</b>
<b>Power Plants &amp; Electrical Distribution System</b>									
13	Medium Voltage Transmission Lines for Primary Service to the North Campus & Airfield - Phase 2: Generator Upgrade & Powerhouse Switchgear	5,100,000	1,500,000	3,600,000	-	-	-	-	-
14	Medium Voltage Conversion - Direct Feed from Powerhouse	4,000,000	1,300,000	2,700,000	-	-	-	-	-
15	North Campus Electrical Distribution Loops 1, 2 & 3	22,700,000	15,700,000	1,500,000	5,500,000	-	-	-	-
16	Medium Voltage Conversion - Airfield Lighting Vault #2 Upgrade	7,000,000	-	600,000	-	6,400,000	-	-	-
17	McNamara Parking Deck Electrical Substation Upgrades	5,000,000	-	-	500,000	2,500,000	2,000,000	-	-

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				FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	
18	Building 806 Substation Reorganization - North & South Tunnels	9,000,000	-	250,000	750,000	8,000,000	-	-	-
19	Pond 6 Electrical Transmission Restructuring	7,000,000	-	200,000	3,500,000	3,300,000	-	-	-
20	South Campus Electrical Transmission Restructuring	3,000,000	-	250,000	2,750,000	-	-	-	-
21	South Power Plant Site Generators	10,000,000	-	-	-	-	500,000	9,500,000	-
	<b>Power Plants &amp; Electrical Distribution System Sub-Total</b>	<b>72,800,000</b>	<b>18,500,000</b>	<b>9,100,000</b>	<b>13,000,000</b>	<b>20,200,000</b>	<b>2,500,000</b>	<b>9,500,000</b>	<b>-</b>
<b>Parking &amp; Ground Transportation Facilities</b>									
22	McNamara Parking Deck - Moving Walkway Removal	2,250,000	-	2,250,000	-	-	-	-	-
23	McNamara Parking Deck & Big Blue Parking Deck - Parking Guidance System	20,000,000	2,000,000	10,000,000	8,000,000	-	-	-	-
24	McNamara Parking Deck - Concrete Wall Restoration	37,000,000	2,000,000	500,000	3,000,000	4,000,000	4,000,000	6,000,000	17,500,000
25	McNamara Parking Deck - Interior Rehabilitation & Drain Piping Replacement	13,800,000	3,700,000	5,000,000	5,100,000	-	-	-	-
26	Big Blue Parking Deck - Conveyance Modernizations	10,500,000	-	4,000,000	4,000,000	2,500,000	-	-	-
27	Evans Terminal Ground Transportation Center - Third Elevator & Escalator	1,750,000	-	950,000	800,000	-	-	-	-
28	McNamara Terminal Ground Transportation Center - Rehabilitation	9,000,000	-	-	750,000	8,250,000	-	-	-
	<b>Parking &amp; Ground Transportation Facilities Sub-Total</b>	<b>94,300,000</b>	<b>7,700,000</b>	<b>22,700,000</b>	<b>21,650,000</b>	<b>14,750,000</b>	<b>4,000,000</b>	<b>6,000,000</b>	<b>17,500,000</b>
<b>Bridges &amp; Roadways</b>									
29	Bridges & Roadways Rehabilitation - Rogell Drive, East Service Drive, Dingell Drive Southbound from Rogell Drive to North Tunnel	5,000,000	-	500,000	4,500,000	-	-	-	-
30	Bridges & Roadways Rehabilitation - Dingell Drive from McNamara Terminal to Middle Tunnel	45,000,000	18,700,000	13,100,000	11,700,000	1,500,000	-	-	-
31	Tunnel Rehabilitation - South Tunnel	31,000,000	11,000,000	10,700,000	8,500,000	800,000	-	-	-
32	Tunnel Rehabilitation - North Tunnel & Middle Tunnel	24,000,000	6,300,000	9,400,000	7,600,000	700,000	-	-	-
33	Tunnel Rehabilitation - Phase 2 - Drain & Storm Sewer Replacement	74,500,000	500,000	3,000,000	41,000,000	30,000,000	-	-	-
34	Rogell Drive to Dingell Drive Connector	21,000,000	-	1,000,000	20,000,000	-	-	-	-
	<b>Bridges &amp; Roadways Sub-Total</b>	<b>200,500,000</b>	<b>36,500,000</b>	<b>37,700,000</b>	<b>93,300,000</b>	<b>33,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>

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				FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	
<b>Security &amp; Communications</b>									
35	Security System & Network Upgrades - Phase 3: Sensitive Security Rooms, Core & Edge Switches	6,000,000	1,500,000	4,500,000	-	-	-	-	-
<b>Security &amp; Communications Sub-Total</b>		<b>6,000,000</b>	<b>1,500,000</b>	<b>4,500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Support Facilities, Site Development &amp; Demolitions</b>									
36	Fire Training Facility Restoration & Burn Pit Replacement	13,500,000	200,000	4,000,000	9,300,000	-	-	-	-
37	Maintenance Equipment Storage Facility	4,300,000	-	300,000	300,000	3,700,000	-	-	-
38	Roof Replacement Plan - Building 723 (FedEx), Building 351 (Nomads), Building 608 (Evans Terminal GTC) & Building 825 (McNamara Terminal GTC)	6,000,000	-	6,000,000	-	-	-	-	-
39	Ice Control Materials Storage Facility	3,000,000	200,000	-	200,000	2,600,000	-	-	-
40	Rental Car Brand Consolidation Project	127,000,000	2,000,000	40,000,000	45,000,000	40,000,000	-	-	-
41	Demolition - Buildings 714, 714A & 714B	3,160,000	160,000	250,000	2,750,000	-	-	-	-
<b>Support Facilities, Site Development &amp; Demolitions Sub-Total</b>		<b>156,960,000</b>	<b>2,560,000</b>	<b>50,550,000</b>	<b>57,550,000</b>	<b>46,300,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Terminals</b>									
42	Evans Terminal - Terminal Refresh	30,420,000	2,420,000	8,000,000	7,000,000	13,000,000	-	-	-
43	Evans Terminal - Gate Holdroom Information Display System	1,000,000	-	100,000	900,000	-	-	-	-
44	Evans Terminal - Ramp Information Display System (RIDS) Replacement	1,500,000	-	500,000	1,000,000	-	-	-	-
45	Evans Terminal - Additional Gate & Federal Inspection Services Expansion	20,000,000	-	500,000	500,000	19,000,000	-	-	-
46	McNamara Terminal - Security Camera Upgrades	7,000,000	5,000,000	2,000,000	-	-	-	-	-
47	McNamara Terminal - PC Air & Ground Power Units	13,000,000	-	13,000,000	-	-	-	-	-
48	McNamara Terminal - Arrival & Departure Doors/Vestibule Rehabilitation & Lobby Restroom	7,250,000	250,000	7,000,000	-	-	-	-	-
49	McNamara Terminal - Gate Holdroom Information Display System	2,000,000	-	400,000	1,600,000	-	-	-	-
50	McNamara Terminal - Terrazzo Replacement	4,250,000	-	500,000	750,000	750,000	750,000	750,000	750,000
51	McNamara Terminal - Jet Bridge Replacement	84,000,000	15,400,000	23,000,000	23,000,000	22,600,000	-	-	-

**Detroit Metropolitan Airport Capital Improvement Plan - Fiscal Years 2025 - 2029**

Item No.	Project Description	Estimated Total Project Cost	Projected Expenses to 12/31/24	Memo: Total 5 Year CIP Expenditures \$ 1,245,275,000					FY 2030 to Completion
				FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	
52	McNamara Terminal - Ramp Information Display System (RIDS) Replacement	3,500,000	-	1,500,000	2,000,000	-	-	-	-
53	McNamara Terminal - Bathroom Renovations (Above Wing)	41,000,000	7,500,000	15,000,000	15,000,000	3,500,000	-	-	-
54	McNamara Terminal - Baggage Handling System Computer Tomography X-Ray Recapitalization	20,000,000	2,500,000	15,500,000	1,000,000	1,000,000	-	-	-
55	McNamara Terminal - Passenger Tunnel Refurbishment	3,000,000	-	-	500,000	2,500,000	-	-	-
56	McNamara Terminal - Moving Walkways/Escalators Rehabilitation	20,000,000	-	-	4,500,000	4,500,000	4,500,000	6,500,000	-
57	McNamara Terminal - Elevator Re-Cladding/Door Operator Replacement	3,750,000	-	-	750,000	750,000	750,000	750,000	750,000
58	McNamara Terminal - Ticket Lobby Lighting Upgrade	2,000,000	-	-	-	1,000,000	1,000,000	-	-
	<b>Terminals Sub-Total</b>	<b>263,670,000</b>	<b>33,070,000</b>	<b>87,000,000</b>	<b>58,500,000</b>	<b>68,600,000</b>	<b>7,000,000</b>	<b>8,000,000</b>	<b>1,500,000</b>
<b>Water, Sanitary &amp; Stormwater Systems</b>									
59	Primary Pump & Switchgear Replacements	14,000,000	1,700,000	5,750,000	6,550,000	-	-	-	-
60	Water Main Replacement - Phase 2	3,400,000	800,000	2,600,000	-	-	-	-	-
61	Stormwater Forcemain - 3 East, 3 West, 4 Ponds	3,000,000	-	3,000,000	-	-	-	-	-
	<b>Water, Sanitary &amp; Stormwater Systems Sub-Total</b>	<b>20,400,000</b>	<b>2,500,000</b>	<b>11,350,000</b>	<b>6,550,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other Projects</b>									
62	Noise Contour Map	800,000	-	800,000	-	-	-	-	-
63	Master Plan Update	7,500,000	-	500,000	3,500,000	3,500,000	-	-	-
	<b>Other Projects Sub-Total</b>	<b>8,300,000</b>	<b>-</b>	<b>1,300,000</b>	<b>3,500,000</b>	<b>3,500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Detroit Metropolitan Airport FY 2025 - 2029 CIP</b>		<b>\$ 1,377,345,000</b>	<b>\$ 113,070,000</b>	<b>\$ 280,700,000</b>	<b>\$ 366,500,000</b>	<b>\$ 328,250,000</b>	<b>\$ 131,440,000</b>	<b>\$ 138,385,000</b>	<b>\$ 19,000,000</b>

All project expenses are estimates

**Willow Run Airport Capital Improvement Plan - Fiscal Years 2025 - 2029**

Item No.	Project Description	Estimated Total Project Cost	Projected Expenses to 12/31/24	Memo: Total 5 Year CIP \$90,975,000					FY 2030 to Completion
				FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	
<b>Airfield</b>									
1	New Parallel Taxiway A East of Runway 5/23 Construction	\$ 53,650,000	\$ 38,250,000	\$ 15,400,000	\$ -	\$ -	\$ -	\$ -	\$ -
2	Taxiway B South of former 5L/23R Rehabilitation	5,500,000	250,000	-	750,000	4,500,000	-	-	-
3	East & South Ramp Rehabilitation	19,275,000	-	1,500,000	17,775,000	-	-	-	-
4	New Taxiway F (East Ramp) - Design & Construction	11,750,000	-	-	-	-	1,500,000	10,250,000	-
	<b>Airfield Sub-Total</b>	<b>90,175,000</b>	<b>38,500,000</b>	<b>16,900,000</b>	<b>18,525,000</b>	<b>4,500,000</b>	<b>1,500,000</b>	<b>10,250,000</b>	<b>-</b>
<b>Electrical Distribution System</b>									
5	East Side Electrical & Distribution Restructuring	5,000,000	-	400,000	-	4,600,000	-	-	-
	<b>Electrical Distribution System Sub-Total</b>	<b>5,000,000</b>	<b>-</b>	<b>400,000</b>	<b>-</b>	<b>4,600,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Roadways</b>									
6	South Perimeter Road Rehabilitation	15,000,000	-	-	-	1,500,000	13,500,000	-	-
	<b>Roadways Sub-Total</b>	<b>15,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,500,000</b>	<b>13,500,000</b>	<b>-</b>	<b>-</b>
<b>Support Facilities</b>									
7	Fire Station Replacement	7,900,000	-	-	-	-	900,000	3,500,000	3,500,000
	<b>Support Facilities Sub-Total</b>	<b>7,900,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>900,000</b>	<b>3,500,000</b>	<b>3,500,000</b>
<b>Water, Sanitary &amp; Stormwater Systems</b>									
8	Taxiway A Stormwater System Upgrades	13,500,000	10,500,000	3,000,000	-	-	-	-	-
9	West Side Water System Upgrades	6,325,000	75,000	3,125,000	3,125,000	-	-	-	-
10	East Side Stormwater System Upgrades	5,725,000	75,000	-	5,650,000	-	-	-	-
	<b>Water, Sanitary &amp; Stormwater Systems Sub-Total</b>	<b>25,550,000</b>	<b>10,650,000</b>	<b>6,125,000</b>	<b>8,775,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Willow Run Airport FY 2025 - 2029 CIP</b>		<b>\$ 143,625,000</b>	<b>\$ 49,150,000</b>	<b>\$ 23,425,000</b>	<b>\$ 27,300,000</b>	<b>\$ 10,600,000</b>	<b>\$ 15,900,000</b>	<b>\$ 13,750,000</b>	<b>\$ 3,500,000</b>

All project expenses are estimates